



**Fiscal Year 2020 Preliminary Budget**  
For the period July 1, 2019 through June 30, 2020  
**Colonial School District**

**Presented to the Board of Education on July 9, 2019**

**D. Dusty Blakey, Ed.D., Superintendent**  
**Emily Falcon, Chief Financial Officer**



**Members of the Board of Education  
2019-2020**

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**District Administration**

D. Dusty Blakey, Ed.D., Superintendent

Jeff Menzer, Ed.D., Assistant Superintendent

Pete Leida, Ed.D., Assistant Superintendent

PRELIMINARY BUDGET - FISCAL YEAR ENDING JUNE 30, 2020

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## **Executive Summary**

The Colonial School District is a school district located in New Castle County in the State of Delaware. We serve students from age 3 to 21. There are fifteen (15) schools located within the district. The enrollment as of September 30, 2018 was 9,889 students.

The Preliminary Fiscal Year 2020 Budget represents the financial plan for the district for the 2019-2020 school year. The plan was developed through a review of the district's priorities and alignment to the vision of creating access and opportunity for every student while maintaining fiscal responsibility and sustainability.

The Colonial community approved an operating referendum in June 2017. The referendum increased the tax rate by \$.27 in FY 2018 and another \$.11 in FY 2019. There is no increase to the tax rate for operating funds in FY 2020. However, the State has authorized school districts to generate a local match for certain new state programs and this budget assumes that the recommended local tax rate including those match amounts will be approved.

The State of Delaware budget for FY 2020 included a salary increase for teachers and bus drivers of 2% with all other employee groups receiving \$1,000. The local salary budget reflects the negotiated increases for the five collective bargaining units in Colonial. Local salary increases for non-union employees had not been voted on at the time this budget was prepared.

The Preliminary budget for FY 2020 is \$176.5 million. This is an increase of 3% over the FY 2019 budget. Minimizing budget growth while allowing for the staffing increases that are needed with a student population that includes a higher percentage of special education students each year is a priority. By limiting growth in other areas of operations and maximizing opportunities, such as grants and partnerships, we can focus our resources on giving our students the best educational services and the most opportunities to be successful.

The Colonial School District has a citizen financial oversight committee consisting of residents of the district to oversee the budget and review financial reports and information prior to submission to the Board of Education. This budget was reviewed by that committee on July 2, 2019.

**PRELIMINARY BUDGET - FISCAL YEAR ENDING JUNE 30, 2020**  
**SUMMARY OF REVENUE**

	<b>PRELIMINARY BUDGET FY 2019</b>	<b>FINAL BUDGET FY 2019</b>	<b>PRELIMINARY BUDGET FY 2020</b>	
<b><u>REVENUE</u></b>				
<b><u>DISCRETIONARY STATE REVENUE</u></b>				
Division II Costs, AOC	2,143,730	2,298,806	2,242,315	-3%
Division III Equalization	4,878,773	5,074,650	5,134,128	1%
Educational Sustainment	2,088,786	2,119,445	2,119,445	0%
Excellence/Admin Option	235,000	365,365	31,850	-1047%
<b>SUBTOTAL</b>	<b>9,346,289</b>	<b>9,858,266</b>	<b>9,527,738</b>	<b>-3%</b>
<b><u>RESTRICTED STATE REVENUE</u></b>				
State formula salaries	66,972,459	68,119,724	70,313,570	3%
Cafeteria Salaries	2,248,659	2,408,388	2,408,388	0%
Division II Costs, AOC - Voc	194,332	187,837	187,837	0%
Division II Costs, Energy	2,064,893	1,637,780	1,637,780	0%
State Transportation	6,450,000	7,026,100	7,026,100	0%
Drivers Ed	39,746	27,969	27,969	0%
Unique Alternative	963,893	804,104	846,205	5%
Related Services	429,678	345,800	422,844	18%
Professional Development	110,644	110,643	110,643	0%
Technology Block Grant	166,949	283,650	283,650	0%
Student Success Block Grant	650,481	650,481	740,676	12%
Opportunity Funding	573,895	573,895	2,349,104	76%
Other State Revenue	50,000	50,000	50,000	0%
John G. Leach	7,182,736	7,739,985	7,739,985	0%
ECAP (Pre-K State grant)	287,140	290,640	290,100	0%
Minor Capital Improvements	943,163	943,163	947,265	0%
<b>SUBTOTAL</b>	<b>89,328,667</b>	<b>91,200,159</b>	<b>95,382,116</b>	<b>4%</b>
Operational Budget Reduction	(1,948,482)	(1,957,507)	(1,957,507)	-
<b>TOTAL STATE REVENUE</b>	<b>\$96,726,474</b>	<b>\$99,100,918</b>	<b>\$102,952,347</b>	<b>4%</b>

**DISCRETIONARY LOCAL REVENUE**

Current Expense Tax Receipts	46,927,054	46,281,607	46,927,054	1%
Interest	175,000	250,000	750,000	67%
Athletics	20,000	15,000	15,000	0%
Indirect Costs	350,000	350,000	350,000	0%
CSCR P	145,000	145,000	59,000	-146%
Building Rental	26,000	28,000	34,000	18%
Charter (Reduction)	(5,685,442)	(5,009,023)	(5,059,114)	1%
Choice (Reduction)	(1,042,091)	(1,052,334)	(1,062,857)	1%
Reserve funds	(4,122,368)	(5,687,471)	(4,195,727)	-36%
<b>SUBTOTAL</b>	<b>36,793,152</b>	<b>35,320,779</b>	<b>37,817,356</b>	<b>7%</b>

**RESTRICTED LOCAL REVENUE**

Debt Service Tax Receipts	4,632,501	4,863,557	4,632,501	-5%
Tuition Receipts (excl. Leach)	7,069,130	7,215,110	6,619,130	-9%
John G. Leach (tuition revenue)	3,750,000	3,750,000	4,200,000	11%
Match Tax Receipts	2,242,714	1,616,202	2,689,839	40%
Technology Maintenance Match	447,125	447,125	454,284	2%
Cafeteria	6,450,000	6,140,000	6,140,000	0%
Donations	100,000	75,000	75,000	0%
E3 Grant	1,500,000	1,500,000	1,750,000	14%
Other Local Revenue	515,000	515,000	515,000	0%
<b>SUBTOTAL</b>	<b>26,706,470</b>	<b>26,121,994</b>	<b>27,075,754</b>	<b>4%</b>

<b>TOTAL LOCAL REVENUE</b>	<b>\$63,499,622</b>	<b>\$61,442,773</b>	<b>\$64,893,110</b>	<b>5%</b>
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**FEDERAL REVENUE**

IDEA Part B	2,689,190	2,689,190	2,704,775	1%
IDEA Pre-K	100,025	100,025	101,654	2%
Title I	4,094,316	4,094,316	4,156,995	2%
Title II	697,328	697,328	761,736	8%
Title III	97,148	97,148	93,147	-4%
Perkins	262,365	262,365	302,120	13%
Title IV	431,126	431,126	459,225	6%
Other Federal Funds	115,000	246,750	100,000	-147%

<b>TOTAL FEDERAL REVENUE</b>	<b>\$8,486,498</b>	<b>\$8,618,248</b>	<b>\$8,679,652</b>	<b>1%</b>
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<b>TOTAL REVENUE</b>	<b>\$168,712,595</b>	<b>\$171,119,446</b>	<b>\$176,525,109</b>	<b>3%</b>
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**PRELIMINARY BUDGET - FISCAL YEAR ENDING JUNE 30, 2020**  
**SUMMARY OF EXPENDITURES**

**EXPENDITURES**

<b>Operating Unit</b>	<b>Program Code</b>		<b>FINAL FY 2019</b>	<b>PRELIM FY 2020</b>	<b>Change FY 19 to 20</b>
<b>DISCRETIONARY SCHOOL BUDGETS</b>					
9340410A	95437	Carrie Downie Library	3,208	3,048	-5%
9340410A	99999	Carrie Downie Elementary	49,365	46,897	-5%
9340412A	95437	Castle Hills Library	4,784	4,545	-5%
9340412A	99999	Castle Hills Elementary	70,980	67,431	-5%
9340418A	95437	Pleasantville Library	3,240	3,078	-5%
9340418A	99999	Pleasantville Elementary	49,175	46,716	-5%
9340420A	95437	Wilmington Manor Library	2,456	2,333	-5%
9340420A	99999	Wilmington Manor Elementary	36,735	34,898	-5%
9340422A	95437	Wilbur Library	9,208	8,748	-5%
9340422A	99999	Wilbur Elementary	135,875	129,081	-5%
9340427A	95437	Southern Library	6,864	6,521	-5%
9340427A	99999	Southern Elementary	102,310	97,195	-5%
9340432A	95437	New Castle Library	4,136	3,929	-5%
9340432A	99999	New Castle Elementary	61,275	58,211	-5%
9340456A	95437	Eisenberg Library	4,064	3,861	-5%
9340456A	99999	Eisenberg Elementary	60,890	57,846	-5%
9340470A	95437	Gunning Bedford Library	8,432	8,010	-5%
9340470A	99999	Gunning Bedford Middle	132,650	126,018	-5%
9340474A	95437	George Read Library	6,304	5,989	-5%
9340474A	99999	George Read Middle	103,100	97,945	-5%
9340476A	95437	McCullough Library	6,144	5,837	-5%
9340476A	99999	McCullough Middle	98,460	93,537	-5%
9340490A	95048	William Penn - ROTC	4,600	4,370	-5%
9340490A	95073	William Penn - Music Choir	29,000	27,550	-5%
9340490A	95437	William Penn - Library	17,488	16,614	-5%
9340490A	95468	William Penn - Summer School	9,000	8,550	-5%
9340490A	95602	William Penn - Athletics	160,000	152,000	-5%
9340490A	99999	William Penn High School	279,340	265,373	-5%
<b>SUBTOTAL</b>			<b>1,459,083</b>	<b>1,386,131</b>	<b>-5%</b>

**DISCRETIONARY STATE & LOCAL BUDGETS**

99900000	99999	Board of Education	31,000	31,000	0%
99900100	99999	Legal	40,500	68,000	68%
99900300	95228	Substitutes & Homebound	850,000	850,000	0%
99900300	95494	Teacher of the Year	7,500	7,500	0%
99900300	99999	General District Expenses	947,548	976,000	3%
99910000	95052	Marketing	60,600	60,600	0%
99910000	99999	Public Communications	20,200	20,200	0%
99910010	95411	Copy Center	235,000	235,000	0%
99910010	99999	District Administration	87,500	87,500	0%
99910010	95405	District Choice	4,500	4,500	0%
99910100	99999	Superintendent	18,000	18,000	0%
99970600	95060	Preschool Expansion	135,000	135,000	0%
99970675	95430	Elementary Wellness	85,000	85,000	0%
99910110	99999	Assistant Superintendent 1	15,000	15,000	0%
99910115	99999	Assistant Superintendent 2	15,000	15,000	0%
99920000	99999	Curriculum/Instruction	120,750	125,000	4%
99920000	95435	Common Core/Curriculum	250,000	250,000	0%
99920000	90850	Music/Art Curriculum	45,000	45,000	0%
99920100	99999	Discipline Programs	175,000	185,000	6%
99920110	99519	Security/Constables	525,000	595,000	13%
99920700	99999	Middle school Athletics	50,000	60,000	20%
99930300	99999	Student Services	45,000	20,000	-56%
99930400	99999	Behavioral Health	0	20,000	New
99940000	99999	Business Office	42,300	42,300	0%
99940400	99999	Local Salaries & Benefits	36,079,366	36,440,160	1%
99950000	99999	Personnel	36,000	46,000	28%
99940050	99999	Facilities Maintenance	475,000	1,100,000	132%
99960200	99531	Custodial Services	435,000	450,000	3%
99960200	99999	Operations	9,500	0	-100%
99970680	99999	School Supervision	60,000	60,000	0%
99970680	95488	Visiting Teachers	4,000	4,000	0%
<b>SUBTOTAL - DISCRETIONARY</b>			<b>40,904,264</b>	<b>42,050,760</b>	<b>3%</b>



**RESTRICTED FUNDING WITH LOCAL INVESTMENT**

99940810	99999	Tech Equipment & Repair	1,658,500	1,724,840	4%
99960200	95419	Energy/Utilities	2,132,523	2,132,523	0%
99960400	99999	Transportation	7,026,100	8,500,000	21%
<b>SUBTOTAL - RESTRICTED/LOCAL</b>			<b>10,817,123</b>	<b>12,357,363</b>	<b>14%</b>

**OTHER RESTRICTED BUDGETS**

99910120	99999	Contractual Services	420,000	450,000	7%
99920200	99999	Extra Time	270,000	270,000	0%
99920500	99999	Professional Development	110,643	110,643	0%
99920800	99999	Drivers Education	27,969	27,969	0%
99940200	99999	Division I Salaries	68,119,724	70,313,570	3%
99940300	99999	Division II Vocational	187,837	187,837	0%
99940410	95037	Immersion Funding	20,000	20,000	0%
99940410	99999	Competitive Grants - State	50,000	50,000	0%
99940500	99999	Federal Funds	8,618,248	8,679,652	1%
99940700	99999	Private Grants/Donations	50,000	75,000	50%
99960000	99999	Child Nutrition Operations	9,885,000	8,548,388	-14%
99970000	99999	Debt Service	4,863,557	4,632,501	-5%
99970680	99451	Opportunity Grants	573,895	2,349,104	309%
99970680	99562	Student Success Block Grants	1,084,135	1,174,330	8%
99990050	91476	E3 Grant	1,500,000	1,750,000	17%
99970200	99999	Minor Capital	1,571,938	1,578,775	0.4%
99970600	99768	ECAP (State Pre-K grant)	290,640	290,100	-0.2%
<b>SUBTOTAL - RESTRICTED</b>			<b>97,643,586</b>	<b>100,507,869</b>	<b>3%</b>

**RESTRICTED/TUITION FUNDED BUDGETS**

99970600	95030	Preschool (Colwyck building budget)	82,800	78,660	-5%
99970600	99532	PreK Payroll	567,323	550,000	-3%
9340410A	95236	Carrie Downie Exceptional Children	4,125	0	-100%
9340412A	95236	Castle Hills Exceptional Children	11,275	0	-100%
9340418A	95236	Pleasantville Exceptional Children	6,050	0	-100%
9340420A	95236	Wilm Manor Exceptional Children	3,850	0	-100%
9340422A	95236	Wilbur Exceptional Children	8,800	0	-100%
9340432A	95236	New Castle Exceptional Children	7,150	0	-100%
9340456A	95236	Eisenberg Exceptional Children	9,350	0	-100%
9340474A	95236	George Read Exceptional Children	4,675	0	-100%
9340476A	95236	McCullough Exceptional Children	18,700	0	-100%
9340427A	95217	Southern ILC	69,930	66,434	-5%

9340427A	99532	Southern ILC Payroll	417,000	312,000	-25%
9340427A	95207	Southern CASL	46,305	43,990	-5%
9340427A	99530	Southern CASL Payroll	314,000	255,000	-19%
9340427A	95236	Southern Exceptional Children	6,325	0	-100%
9340470A	95217	Gunning Bedford ILC	46,305	43,990	-5%
9340470A	99532	GB ILC Payroll	268,975	250,000	-7%
9340470A	95207	Gunning Bedford CASL	37,800	35,910	-5%
9340470A	99530	GB CASL Payroll	250,000	225,000	-10%
9340470A	95236	GB Exceptional Children	1,925	0	-100%
9340490A	95207	WPHS CASL	37,800	35,910	-5%
9340490A	99530	WPHS CASL Payroll	126,875	112,000	-12%
9340490A	95236	WPHS Exceptional Children	26,125	0	-100%
9340522A	99532	Wallin General Expenses	880,000	880,000	0%
9340522A	99999	Wallin Principal	49,090	46,636	-5%
99920300	99999	LEP/ESL	590,000	570,000	-3%
99921050	99999	Special Education Services	400,000	500,000	25%
99930200	95454	Private Placement	1,125,000	1,280,000	14%
99930200	99999	In State Tuition	2,950,000	750,000	-75%
99930200	95236	Exceptional Children payroll	550,000	500,000	-9%
99930300	99546	Assistive Technology	30,000	30,000	0%
		<b>SUBTOTAL - TUITION</b>	<b>8,947,553</b>	<b>6,565,529</b>	<b>-27%</b>
See detailed budget		<b>Leach - Special School</b>	<b>11,347,837</b>	<b>13,677,458</b>	<b>21%</b>
<b>TOTAL EXPENDITURES</b>			<b>171,119,446</b>	<b>176,545,109</b>	<b>3%</b>

**COLONIAL SCHOOL DISTRICT  
PRELIMINARY BUDGET - FISCAL YEAR ENDING JUNE 30, 2020  
DETAIL OF OPERATING UNIT EXPENDITURES**

**EXPENDITURES**

<b>Operating</b>	<b>Program</b>		<b>BUDGET FY 2019</b>	<b>PRELIM BUDGET FY 2020</b>	<b>% Change</b>
99900300	99999	<b>General District Expenses</b>			
		Audit	10,000	10,000	0%
		Insurance	185,000	191,000	3%
		Data Service Center	447,526	425,000	-5%
		One Time items	200,000	250,000	25%
		Contingency	100,000	100,000	0%
			<b>942,526</b>	<b>976,000</b>	<b>34%</b>

A contingency line is been established to fund any emergency, unexpected items or line item budget overages. An example of items that could present an issue would be increases in utility costs or other items that cannot be controlled by the District administration or Board of Education.

**99960000 99999 Child Nutrition Operations**

A detailed budget will be prepared once the September 30th unit count is finalized.

**99960400 99999 Transportation**

A detailed budget will be prepared once the September 30th unit count is finalized.

			<b>FY 2019</b>	<b>FY 2020</b>	
		<b>Leach - Special School</b>			
9340427A	99999	Southern Integration Program	19,187	18,228	-5%
9340474A	99999	George Read Integration Program	27,761	26,372	-5%
9340490A	99999	William Penn Integration Program	18,371	17,452	-5%
9340514A	99999	Leach Principal's Budget	66,256	62,943	-5%
9340514A	95254	Vocational Expenses	21,420	20,349	-5%
9340514A	99545	Related Services	10,000	9,500	-5%
9340514A	99546	Assistive Technology	15,000	14,250	-5%
9340514A	95468	Summer School	10,000	9,500	-5%
99900300	95228	Substitutes	35,000	33,250	-5%
99900300	99999	General (Incl. Transportation)	850,000	1,300,000	53%
99940200	99999	Division I Salaries	6,834,000	8,600,000	26%
99940400	99999	Local Salaries & Benefits	2,958,000	3,500,000	18%
99960200	95419	Energy/Utilities	55,000	52,250	-5%
99970200	99999	Minor Capital	9,316	13,363	43%
		<b>TOTAL EXPENDITURES</b>	<b>10,929,311</b>	<b>13,677,458</b>	<b>25.14%</b>

The John G. Leach School is a state school that is managed by the Colonial School District. It is funded by State appropriations as determined by the September 30th count and through tuition funds paid by local school districts in which the students reside.

**PRELIMINARY BUDGET - FISCAL YEAR ENDING JUNE 30, 2020**  
**LOCAL PROPERTY TAX RECEIPTS**

The local revenue consists mainly of property tax receipts. The tax rate is approved by the Board annually and is due to New Castle County (who prepares, distributes and collects the tax) by the second Thursday of July each year.

The tax rate consists of four categories, each with its own calculation and purpose.

**Current Expense** may be used for any expenditure in the district except to buy property or pay off bonds. This portion of the rate can only be increased through voter referendum. Revenue is budgeted at 99% of expected collections to account for delinquencies and assessment appeals and adjustments.

There are two components to current expense tax. The first component involves multiplying the district's tax assessment by 111.8 cents per \$100 of assessed valuation. There was a successful referendum in June 2017. This increased this portion of the current expense tax rate from 73.8 cents to 100.8 cents in FY 2018 and to 111.8 in FY 2019. There is no increase in the operating tax rate for FY 2020.

The second component is a function of the New Castle County School Tax District and 46.8 cents of the tax rate. The calculation is based on the number of units at September 30th of the prior fiscal year. The district's share of the tax district for fiscal year 2019 is 18.59364082%. The calculations determining Colonial's portion of this share of revenue are done by the Delaware Department of Education.

The district's total assessed valuation is \$2,988,717,801

**Debt Service** is to pay the principal and interest due on the bonds sold for major capital improvements as approved by voter referendum. The State funds major capital improvements at 61% and the local district pays 39%

**Tuition Tax** is used to fund a variety of programs for students with disabilities in special schools, programs or private placements. State law permits the local school board to set this portion of the tax rate without referendum.

**Match or MCIP** funds areas that are matching state funds (such as minor capital or abatement) or are allowed to be set by the local school board to fund items such as extra time, technology or designated state units that were eliminated from the state budget. State law permits the local school board to set this portion of the tax rate without referendum.

<b>Tax</b>	<b>Rate</b>	<b>Revenue</b>
Current Expense	\$1.586	\$46,927,054
Debt Service	\$0.155	\$4,632,501
Tuition Tax	\$0.362	\$10,819,130
Match/MCIP	<u>\$0.090</u>	<u>\$2,689,839</u>
<b>Total</b>	<b>\$2.193</b>	<b>\$65,068,524</b>

The rates are per \$100 of assessed valuation of property.

Funds were in reserve in each tax component to supplement this year's revenue collections.